

# Managing Cybersecurity in Healthcare during a pandemic

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CISO Sanitas  
12/05/2021

For Business Purposes only

# About me

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- CISO Grupo Sanitas Europe & LatAm (part of Bupa Group)
  - 13+ years experience in InfoSec:
    - Consulting
    - Telco
    - Logistics
    - Insurance & Healthcare
  - CISA, CISM, CISSP, ISO 27001 Lead Auditor
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# Session topics

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- Healthcare industry overview
  - How disruption is affecting the Healthcare sector
  - The evolution of the threat model
  - How Sanitas has responded and adapted the cybersecurity model during Covid
  - The role of regulation
  - Pillars for an effective Healthcare security
  - Future challenges
-

# Healthcare market overview

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- Global market for Private Healthcare estimated at US\$4.7 Trillion in the year 2020, is projected to reach a revised size of US\$7.
  - Global market to reach \$7.4 Trillion by 2027, with U.S. market estimated at \$1.3 Trillion and China forecasted to reach a projected market size of US\$1.6 Trillion.
  - Global market growth over 9%: China is forecasted 10.1% CAGR (2020-2027) with Europe grow at approximately 4.3% CAGR
-



# Covid impact on healthcare predictions

## Impact Analysis of COVID-19



### Health Care

The Health Care sector will see **POSITIVE** impact due to COVID-19 outbreak and is expected to register a high growth rate compared to the global GDP growth

IMPACT

### Market Impact

This market will have **POSITIVE IMPACT** due to the spread of COVID-19



Pandemic Impact on Market

**DIRECT**

## Global Home Healthcare Market 2020-2024

Market growth will **ACCELERATE** at a CAGR of over

**9%**



Incremental growth



**\$ 164.68 bn**

Growth for 2020

**9.02%**

IMPACT



Market growth in 2020 likely to **INCREASE** compared to 2019

Expected time by when the impact on market will normalize



**Q3-2021** [Best Case]



**Q1-2022** [Worst Case]



Market estimates to be revisited and updated in Q3-2020, based on the revaluation of the impact as the pandemic spread plateaus. The update will be available free of cost to all customers.

# About the Bupa Group

## Healthcare has no boundaries



### Australia & New Zealand

- Bupa Health Insurance
- Bupa Health Services
- Bupa Aged Care Australia
- New Zealand Care Services

### United Kingdom

- Bupa UK Insurance
- Bupa Care Services
- Bupa Health Clinics
- Bupa Cromwell Hospital
- Oasis Dental Care
- Bupa Global North America
- Bupa Global Business Unit
- Bupa Global European Economic Area

### Europe & LATAM

- Sanitas Seguros
- Sanitas Hospitales y NN.SS
- Sanitas Dental
- Sanitas Mayores
- LUXMED
- Bupa Acibadem Sigorta
- Bupa Chile
- Bupa Global Latin America

### Other Markets

- Bupa Arabia
- Bupa Hong Kong
- Quality HealthCare (Hong Kong)
- Max Bupa (India)

# Spanish healthcare market

|                  |  |   |  |
|------------------|--|---|--|
| Financing model  | 100% financed by Government taxes                                | Full coverage for primary and specialized medicine  | 60% of the price of medicines subsidized |
| Health provision | Dedicated network of public centers (ambulatory and specialized) | Good level of professionals in quantity and quality | Few contracts with the private system    |
| Handicaps        | "Bureaucratic" model   | Limitation of public funds                          | 17 regional health policies              |
|                  | Aging population   |   | Chronic disease growth                   |

# Disruption in the Healthcare industry

Who led the digital transformation of your company?

A) CEO

B) CTO

C) COVID-19

# Disruption in the Healthcare industry

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- The Healthcare sector has probably been at the bottom of the different transformations that occurred in other industries
  - Very intensive in human capital, long-term expenditures and often subjected to government bureaucracy, the appetite for digital investment has been low.
  - Until now: changes in technology, consumer demands, an aging population and health predictions in a post-CoVid environment have pushed the industry into a radical (and accelerated) transformation
-

# Disruption in the Healthcare industry

Some of the digital trends in Healthcare are:

1. Big Data and ML for predictive Health
2. Wearable medical devices
3. Video consultations and VR
4. Remote patient monitoring
5. Interoperability





# Information Security & Healthcare

- Information Security traditionally overlooked in Healthcare environments
  - Huge dependency of unsecure third party equipment and legacy equipment and protocols (DICOM, etc) not subjected to regular updates
  - Cultural approach still focused in Privacy rather than Cybersecurity
  - Percentage of InfoSec investment not aligned with the increasing risk profile
  - Traditional security solutions not fully suite to healthcare environments: need to rethink our approach
-

# The inherent value of Healthcare data

- PHI data is estimated 5x to 8x valuable than financial data
- Patient data is a desirable intangible asset: *“the value of the curated NHS data set could be as much as £5bn per annum”*
- According to Trustwave Global Security report, “healthcare data record may be valued at up to \$250 per record on the black market, compared to \$5.40 for the next highest value record (a payment card)”

Typical estimated values (£) per patient record based on recent data transactions

|   |  |   |  |
|---|--|---|--|
| EHR or EMR data has an estimated value of greater than £100 per patient record. | Genomic data aggregators have raised capital from private equity and pharmaceutical companies at estimated valuations of over £1,500 per DNA sample. | Deals combining genomic and phenotypic data from patient records have been valued between £1,000 and £5,000 per patient record. | Partnerships combining genomic and phenotypic data from patient records have been valued between £1,000 and £5,000 per patient record. |
|---|--|---|--|

Figure 4. Observed values (£) per patient record based on recent data transactions (January 2019)



# 2015: the year of Healthcare Data breaches (+100m records)

The New York Times

Today in Business | **LIVE** Latest Updates | Can Your Boss Make You Get Vaccinated? | Shedding Pandemic Pounds | Bonuses to Lure Workers

## Millions of Anthem Customers Targeted in Cyberattack



Outside the Anthem facility in Indianapolis. Anthem said it detected a data breach on Jan. 29, and this was working with the Federal Bureau of Investigation. Aaron P. Bernstein/Getty Images

By Reed Abelson and Matthew Goldstein

Feb. 5, 2015

Anthem, one of the nation's largest health insurers, said late Wednesday that the personal information of tens of millions of its customers and employees, including its chief executive, was the subject of a "very sophisticated external cyberattack."

W I R E D BACKCHANNEL BUSINESS CULTURE GEAR IDEAS RECENT SECURITY

SECURITY 09.18.2015 12:48 PM

### Hack Brief: Health Insurer Excellus Says Attackers Breached 10M Records

The breach represents the latest in a string of attacks on health insurance firms.



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SECURITY

### Premiera Blue Cross Hacked: 11 Million Customers Could Be Affected

One month after Anthem, another major health insurer announced it has been hit by a cyberattack: Premiera Blue Cross.



re. A barrage of damaging cyberattacks is shaking up the security industry, p hackers at bay, and instead turning to waging a guerrilla war from within







English

**Payment will be raised on**

5/15/2017 16:32:52

Time Left

02:23:59:49

**Your files will be lost on**

5/19/2017 16:32:52

Time Left

06:23:59:49

[About bitcoin](#)[How to buy bitcoins?](#)[Contact Us](#)**What Happened to My Computer?**

Your important files are encrypted.

Many of your documents, photos, videos, databases and other files are no longer accessible because they have been encrypted. Maybe you are busy looking for a way to recover your files, but do not waste your time. Nobody can recover your files without our decryption service.

**Can I Recover My Files?**

Sure. We guarantee that you can recover all your files safely and easily. But you have not so enough time.

You can decrypt some of your files for free. Try now by clicking <Decrypt>.

But if you want to decrypt all your files, you need to pay.

You only have 3 days to submit the payment. After that the price will be doubled.

Also, if you don't pay in 7 days, you won't be able to recover your files forever.

We will have free events for users who are so poor that they couldn't pay in 6 months.

**How Do I Pay?**

Payment is accepted in Bitcoin only. For more information, click <About bitcoin>.

Please check the current price of Bitcoin and buy some bitcoins. For more information, click <How to buy bitcoins>.

And send the correct amount to the address specified in this window.

After your payment, click <Check Payment>. Best time to check: 9:00am - 11:00am

CMT 6am - Monday to Friday

**Send \$300 worth of bitcoin to this address:**

12t9YDPgwueZ9NyMgw519p7AA8isjr6SMw

Copy

Check Payment

Decrypt



# Wannacry (May 2017)



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  - Email
  - Print

LONDON — Why would doct

Last week's worldwide cybern computers at state-run medic discontinued Windows XP.

Thousands of operations and "WannaCry" malware threat and \$600 were paid.

## UK hospitals hit with massive ransomware attack

Sixteen hospitals shut down as a result of the attack

By Russell Brandom | May 12, 2017, 11:30am EDT



Photo: O'Connor / Flickr

A massive ransomware attack has shut down work at 16 hospitals across the United Kingdom. According to The Guardian, the attack began at roughly 12:30PM local time, freezing systems and encrypting files. When employees tried to access the computers, they were presented with a demand for \$300 in bitcoin, a classic ransomware tactic.

Technology Intelligence

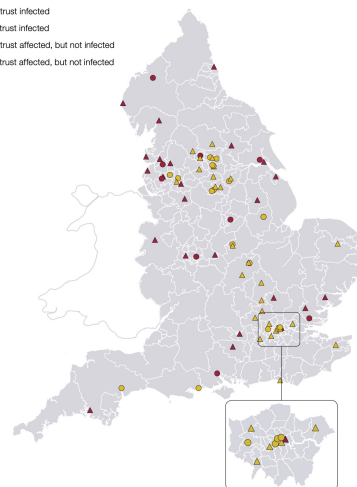
## WannaCry cyber attack cost the NHS £92m as 19,000 appointments cancelled

Figure 3

Trusts affected by the cyber attack

Disruption to front-line services affected all parts of the country but was concentrated in the North NHS region and the Midlands and East NHS region

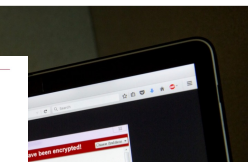
- Acute trust infected
- Other trust infected
- Acute trust affected, but not infected
- Other trust affected, but not infected



### Note

- NHS England believes the concentration of infected trusts in the North NHS region and the Midlands and East NHS region does not reflect variations in cyber-security, but may be partially explained by these organisations becoming infected earlier in the day, before the WannaCry 'kill-switch' was activated.

Source: National Audit Office analysis of NHS England data



NL TIMES

TOP STORIES HEALTH CRIME POLITICS BUSINESS TECH



Hospital room - Source: Tamasz Serecki / Wikimedia Commons

CRIME INNOVATION HOSPITAL DUTCH HOSPITALS CYBER SECURITY RANSOMWARE

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MONDAY, JUNE 26, 2017 - 15:25

## Ransomware attacks hit 15 Dutch hospitals

At least 15 Dutch hospitals were hit in ransomware attacks over the past three years, NOS reports based on a survey in which 25 hospitals participated anonymously. The hospitals insisted on staying anonymous out of fear of attracting hackers, according to the broadcaster. Another 20 hospitals refused to participate at all due to this concern.

In most cases ransomware blocks access to files on a computer and then demands money to reverse this. As most hospitals backup their data on an almost daily basis, little data was lost in a ransomware attack. In one case a hospital incurred delays in its outpatient clinic due to such an attack. One hospital had 75 computers infected with ransomware.



# A profitable business model...

## Los Angeles hospital paid \$17,000 in bitcoin to ransomware hackers

Hollywood Presbyterian Medical Center had **lost access** to its computer systems since 5 February after hackers installed a virus that encrypted their files



▲ 'The quickest and most efficient way to restore our systems ... was to pay the ransomware gang \$17,000 in bitcoin. The president and chief executive of Hollywood Presbyterian Medical Center. Photograph: [unclear]

A **Los Angeles** hospital hit by ransomware swallowed the ransom demand.

Hollywood Presbyterian Medical Center had **lost access** to its computer systems since 5 February after hackers installed a virus that encrypted their files

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Home > News > Security > New Jersey hospital paid ransomware gang \$670K to prevent data leak

## New Jersey hospital paid ransomware gang \$670K to prevent data leak

By **Lawrence Abrams**

October 3, 2020 10:15 AM



University Hospital New Jersey in Newark, New Jersey, paid a \$670,000 ransomware demand this month to prevent the publishing of 240 GB of stolen data, including patient info.

The attack on the hospital occurred in early September by a ransomware operation known as SunCrypt, who infiltrates a network, steals unencrypted files, and then encrypts all of the data.

DATAINSIDER  
Digital Guardian's Blog

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## FOLLOWING RANSOMWARE ATTACK INDIANA HOSPITAL PAYS \$55K TO UNLOCK DATA



Chris Brook

Last Updated: Wednesday August 12, 2020



Indiana hospital paid 4 BTC (Bitcoin)

## Report: Alabama hospitals pay hackers in ransomware attack

An Alabama hospital system that quit accepting new patients after a ransomware attack says it gotten a key to unlock its computer systems

By The Associated Press  
5 October 2019, 21:06 - 1 min read



News headlines today: Dec. 23, 2020  
Catch up on the developing stories making headlines.

TUSCALOOSA, Ala. -- An Alabama hospital system that quit accepting new patients after a ransomware attack said Saturday it had gotten a key to unlock its computer systems.

A statement from DCH Health System didn't say how the threat to the hospital



....that went uncontrolled

## EL HOSPITAL DE TORREJÓN SUFRE EL PRIMER CASO DE RANSOMWARE A UN HOSPITAL EN ESPAÑA

Publicado por Equipo PSN Sercon | Ene 21, 2020 | Actualidad, Sector sanitario

SAN GDDIN - ATE TECNICA SECURITY 09.19.2020 08:00 AM

### A Patient Dies After a Ransomware Attack Hits a Hospital

The outage resulted in a significant delay in treatment. German authorities are investigating the perpetrators on suspicion of negligent manslaughter.



PHOTOGRAPH: LUKAS SCHULZE/GETTY IMAGES

PART OF A ZDNET SPECIAL FEATURE: **CORONAVIRUS: BUSINESS AND TECHNOLOGY IN A PANDEMIC**

## Czech hospital hit by cyberattack while in the midst of a COVID-19 outbreak

One of the Czech Republic's biggest COVID-19 testing laboratories hit by mysterious cyberattack.



By Catalin Cimpanu for Zero Day | March 13, 2020 -- 17:36 GMT (7:36 GMT) | Topic: [Coronavirus: Business and technology in a pandemic](#)



Image via Google Street View

The [Brno University Hospital](#) in the city of Brno, Czech Republic, has been hit by a cyberattack right in the middle of a [COVID-19](#)

#### RELATED DEVELOPMENTS



#COVID19 #ISRAELI-PALESTINIAN CONFLICT FRANCE AFRICA CULTURE SHOWS FIGHT THE FAKE

Coronavirus notice • View the recommendations and information for travellers issued by the French Government →

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## 'Mafia-type' groups likely behind cyber attacks on French hospitals, minister says

Issued on: 25/02/2021 - 10:12



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#### BUSINESS

### Cyberattacks Cost Hospitals Millions During Covid-19

Attack at Universal Health Services cost the company \$67 million last year



The hospital industry, under strain of the coronavirus pandemic, is facing increased threats from hackers. PHOTO: BRENDAN SMIALOWSKI/AGENCE FRANCE-PRESSE/GETTY IMAGES

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Security updates released for Adobe Reader after vulnerability 'exploited in the wild'



Security Microsoft brings Threat and Vulnerability Management capability to Linux

BRIAN BARRETT

SECURITY 03.21.2020 09:00 AM

# Security News This Week: Ransomware Groups Promise Not to Hit Hospitals Amid Pandemic

Plus: iPhone cracking, credit card skimming, and more of the week's top security news.



PHOTOGRAPH: JOSEPH PREZIOSO/GETTY IMAGES

# Healthcare Cybersecurity & CoVid: a wake up call

- The cyberthreat landscape became critical in the worst moment... while dealing with a global pandemic
- Pressure on hospitals and medical centres was increasing but there was no option but to deal with the “digital pandemic” and protect our crown jewels at the same time





# The battlefield

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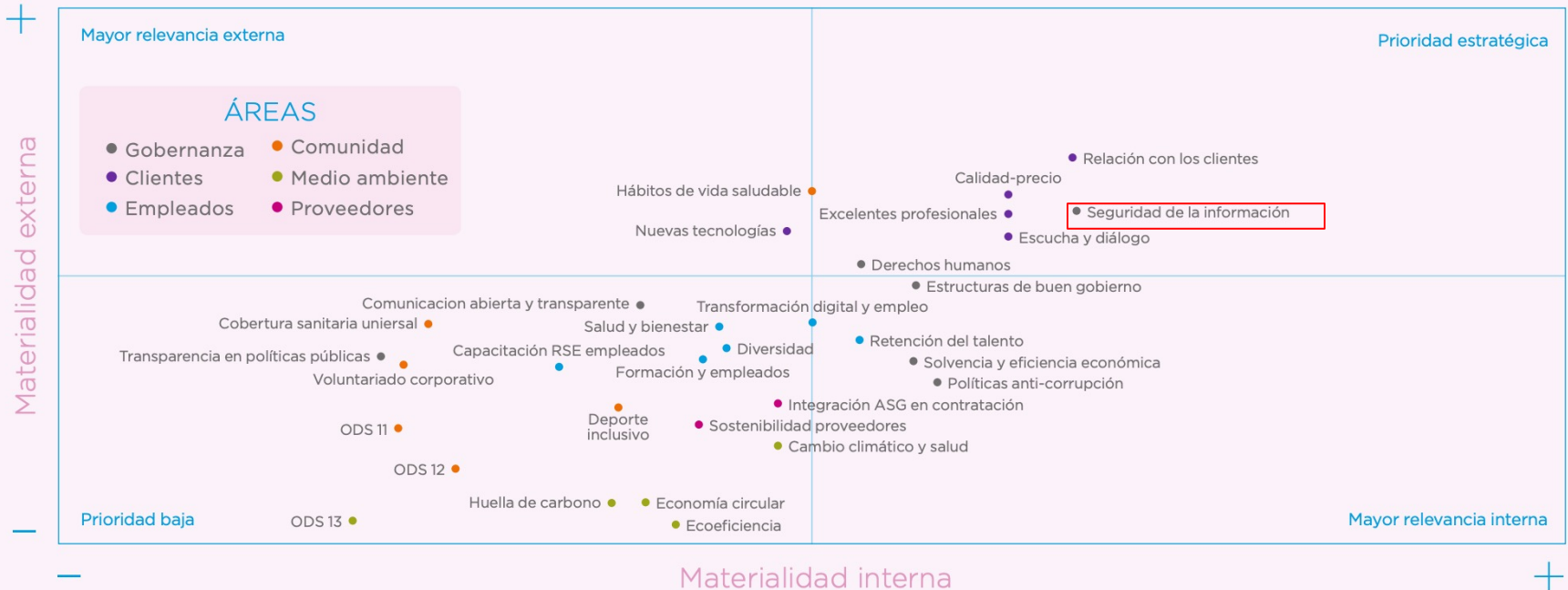


# And the asset to protect



# Sanitas approach to Information Security

## MATRIZ DE MATERIALIDAD



# How we tackled the situation

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- One message was clear at the early stages of the pandemic: we need to take action **IMMEDIATELY**: we can't afford a cyberincident considering the occupation levels of the hospitals.
  - Resources are limited: where to focus? As usual, let's start by the basics:
    - Hygiene controls
    - Attack surface review
    - Threat Intel
    - Ensure proper and 24x7 monitoring
  - We will then evolve across different phases as the pandemic situation evolves
-

# Phase I (February-May 2020): Ensure the basics

- A deep review of basic controls in our hospital's environment, such as:
    - Multi-Factor Authentication for all remote accesses
    - Network-Connected devices compliant with security policies
    - AV and EDR effectively deployed across all endpoints
    - Intensive in awareness
  - In parallel, activation of our offensive security Red Team for an initial attack surface testing
  - And looked for support: several cross-EU initiatives sponsored by the ECSO (European Cyber Security Organization)
-

## Phase II (May-September 2020): Accelerate

- Phase I helped us to spot some weak points, so the InfoSec and IT Ops teams accelerated the remediation.
  - Pressure in medical centres was increasing while state of emergency was declared in Spain.
  - But we needed to move to the next stage and accelerate the deployment of controls such as:
    - Network segmentation to avoid propagation
    - Proxy Cloud for a secure mobility
    - Automation of attack surface tests on a 24x7 basis
    - Ethical phishing exercises: test the human firewall
    - Fine-tuning of EDR rules: test, learn and adapt
-



## Phase III (September'20-February'21): Consolidate

- Controls deployed in Phase II showed good results, so we needed to consolidate and integrate them
  - InfoSec teams were exhausted so we reviewed our sourcing model to increase our bandwidth: staff? contractors? both?
  - We decided to change our traditional 50% staff-50% contractors and convert contractors into staff to capitalize all the knowledge acquired during the previous phases and move to a 70%- staff-30% contractors model
-

## Phase IV (February'21 - ): Evolve

- We entered into the pandemic having a defined structure... now we have a complete different one.
  - But we need to stay ahead and recognize the need to evolve in certain areas:
    - Gain control of all IT-environments: unmanaged or unreachable environments are not acceptable.
    - Leverage cloud services: they provide scalability and the opportunity for integration heterogeneous environments
    - Gain business support: we are moving towards a service based OPEX model.
    - And of course... champion the cultural change!
-

# The role of regulation



## News & Events

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### FDA News Release

## FDA outlines cybersecurity recommendations for medical device manufacturers

New draft guidance addresses postmarket management of cybersecurity vulnerabilities

SHARE TWEET LINKEDIN PIN IT EMAIL PRINT

### For Immediate Release

January 15, 2016

### Release

The U.S. Food and Drug Administration today issued important steps medical device manufacturers should take to reduce cybersecurity risks to keep patients safe and better protect their data. The agency's recommendations are detailed in the draft guidance.

U.S. Food and Drug Administration  
10903 New Hampshire Avenue  
Silver Spring, MD 20951  
FDA.GOV

## FDA FACT SHEET

### THE FDA'S ROLE IN MEDICAL DEVICE CYBERSECURITY

Dispelling Myths and Understanding Facts

As medical devices become more digitally interconnected and interoperable, they can improve the care patients receive and create efficiencies in the health care system. Medical devices, like computer systems, can be vulnerable to security breaches, potentially impacting the safety and effectiveness of the device. By carefully considering possible cybersecurity risks while designing medical devices, and having a plan to manage emerging cybersecurity risks, manufacturers can reduce cybersecurity risks posed to devices and patients.

The FDA has published premarket and postmarket guidances that offer recommendations for comprehensive management of medical device cybersecurity risks, continuous improvement throughout the total product life-cycle, and incentivize changing marketed and distributed medical devices to reduce risk. Even with these guidances, the FDA continues to address myths about medical device cybersecurity.

| Dispelling the Myths  | Understanding the Facts   |
|---|---|
| The FDA is the only federal government agency responsible for the cybersecurity of medical devices. | The FDA works closely with several federal government agencies including the U.S. Department of Homeland Security (DHS), members of the private sector, medical device manufacturers, health care delivery organizations, security researchers, and end users to increase the security of the U.S. critical cyber infrastructure. |
| Cybersecurity for medical devices is optional.  | Medical device manufacturers must comply with federal regulations. Part of those regulations, called quality system regulations (QSRs), requires that medical device manufacturers address all risks, including cybersecurity risk. The pre- and post-market cybersecurity guidances provide recommendations for meeting QSRs.    |
| Medical device manufacturers can't update medical devices for cybersecurity.                        | Medical device manufacturers can always update a medical device for cybersecurity. In fact, the FDA does not typically need to review changes made to medical devices solely to strengthen cybersecurity.   |



## ICT security certification opportunities in the healthcare sector

V1.0  
DECEMBER 2018

www.enisa.europa.eu

European Union Agency for Network and Information Security



# With a positive focus within the EU



   
EUROPEAN UNION AGENCY  
FOR CYBERSECURITY

## PROCUREMENT GUIDELINES FOR CYBERSECURITY IN HOSPITALS

Good practices for the security of Healthcare services

FEBRUARY 2020



   
EUROPEAN UNION AGENCY  
FOR CYBERSECURITY

## CLOUD SECURITY FOR HEALTHCARE SERVICES

JANUARY 2021



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## Welcome to SecureHospitals.eu

BOOSTING TRAINING INITIATIVES ON CYBERSECURITY IN HEALTHCARE

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### Knowledge Aggregation and Analysis

The project seeks to aggregate knowledge on existing cybersecurity practices across healthcare organisations, analyse, elaborate and disseminate the information as a means of achieving common understanding among practitioners on best

### Awareness raising and community building

To disseminate the acquired knowledge and create a community of practice that continuously exchanges insights and collaborates in training, preparedness and the response strategies in the future, the project will develop and Open Information

### Training Activities

Aggregating the knowledge on the training gaps and needs of healthcare personnel, the project will create training packages and offer them to the created community in the form of workshops, webinars, summer school and a Massive Open Online Course (MOOC).

<https://project.securehospitals.eu/>

# EU CYBERSECURITY ACT

THE LATEST EU'S LEGISLATION TO ADVANCE CYBERSECURITY ACROSS EUROPE



27<sup>th</sup> June 2019 the EU Cybersecurity Act comes into force:

*"The Cybersecurity Act introduces for the first time EU-wide rules for cybersecurity certification. Companies in the EU will benefit from having to certify their products, processes and services only once and see their certificates recognised across the Union."*

## THE EU CYBERSECURITY ACT AT A GLANCE



Source: [EU Cybersecurity Act Infographic](#)



The NIS Directive represent the first ever **EU-wide law on cybersecurity**. The Directive has assisted in stepping up the cybersecurity of network and information systems within the European Union.

Adopted by the European Parliament on 6 July 2016 and entered into force in August 2016. EU states have to transpose the Directive into their national laws by 9 May 2018



## SECTORS COVERED BY THE NIS DIRECTIVE



HEALTHCARE



TRANSPORT



ENERGY



BANKING AND FINANCIAL  
MARKET INFRASTRUCTURE



DIGITAL INFRASTRUCTURE



WATER SUPPLY

## DIGITAL SERVICE PROVIDERS ARE ALSO COVERED BY THE NIS DIRECTIVE AND ARE SUBJECT TO SIMILAR OBLIGATIONS

Digital service providers are:

ONLINE MARKETPLACES



CLOUD COMPUTING SERVICES



SEARCH ENGINES



The new security provisions encourage consumers' trust and boost the digital economy.

# What have we learned so far: pillars for an effective healthcare cybersecurity

## Endpoint & Infrastructure protection

- Understand your threat profile and attack surface
- Identify key assets within the environment.
- Apply patching and avoid outdated SW versions.
- Consider advanced protection, far beyond traditional AV.
- Isolate environments. Apply network segmentation
- Secure methods for remote access (2FA as a minimum)
- Categorize and protect entry points to your infrastructure
- Apply advanced network traffic analytics

## Employee Awareness

- The weakest factor is always the human factor: regular awareness programmes.
- Understand employee motivations and help them to comply with security policies.
- Issue guidelines to employees on Information Security.
- Cybersecurity as a regular Board discussion

## Best practices and regulations

- Industry guidelines and support for their implementation
- Sponsor cyber measures within manufacturing community
- Drive a collaborative approach and good Cybersecurity practices
- Ensure strong end-to-end encryption for medical devices
- No-trust policy by default when connecting devices
- Firmware cryptographically signed as mandatory

## Research & Industry

- R&D investment
- Promoting adoption of vulnerability disclosure policies
- Translating the Common Vulnerability Scoring System (CVSS) for medical devices
- Bug-bounty initiatives for medjacking
- Manufacturers liability for unsecure products
- Promote collaboration and information-sharing



# Q&A? Thanks!

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 <https://www.linkedin.com/in/ivansanchezlopez>



*“Security is always too much until  
the day it is not enough”*

William H. Webster. Former Director,  
FBI